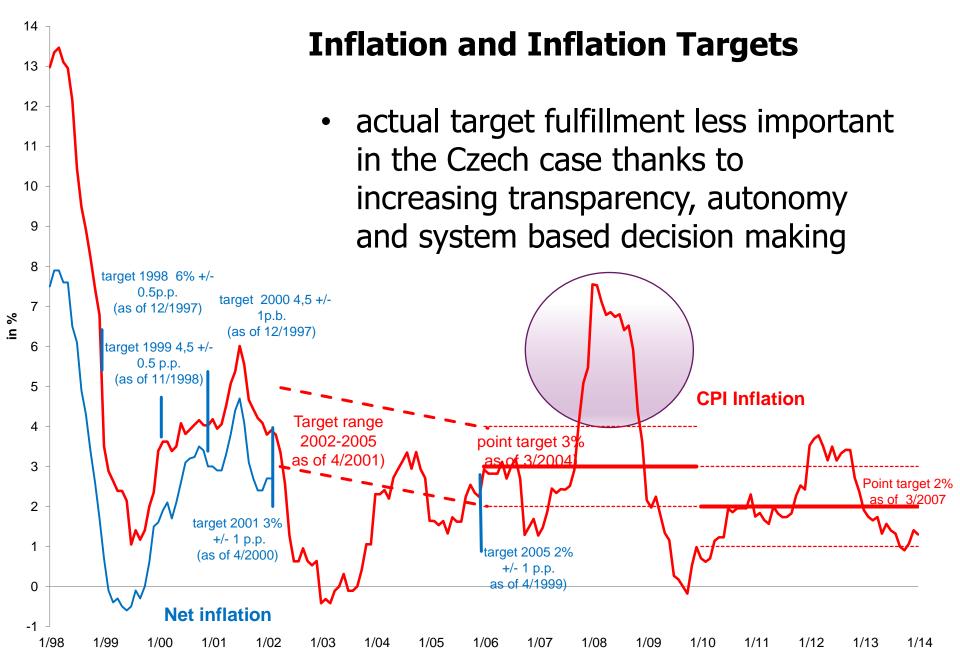




## **Main issues**

- Inflation Targeting
  - hitting or missing targets
- Gradual development of the framework
  - processes, decision making
- Communication
  - inherent part of inflation targeting



Source: CNB



## A sudden drop of inflation in 1998 ...

## Four options:

- 1. Tůma joined the Czech National Bank
- 2. The Czech National Bank started to target inflation

3. Too tight monetary policy

4. Other



## Monetary policy framework: milestones

- definition of inflation: core/net vs headline
- setting up inflation target: declining path and price stability
- minutes of monetary policy meeting: desired picture vs mirror of discussion
- inflation report: gradual improvements/fine tuning
- model based decision making
  - unconditional forecast (2002): support central bank's transparency/credibility
- communication



### Communication

#### communication

- only verbal comments on interest and exchange rates paths (2002)
- publishing model based unconditional forecasts of interest rates (2008)
  - non-commitment emphasized
  - fan chartes to reflect uncertainty
- publishing model based unconditional forecasts of exchange rates (2009)
  - to provide a complete set of information for forecast users
  - staff projection no policy intentions

#### winning arguments in favour

- full transparency for forecast users
- improving policy transmission by affecting the yield curve
- facilitating the Board' expression of a different opinion

#### ■ individual votes published (2009 – till then, a vote tally only)

 pros and cons, number of questionmarks, see e.g. recent voting on forex interventions (November 2013)

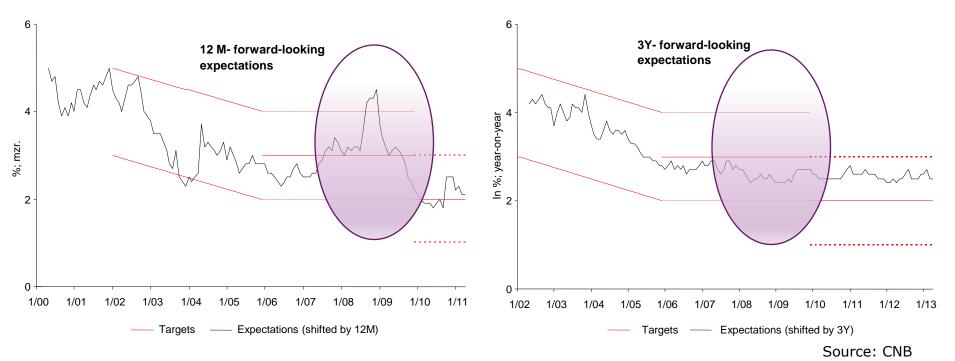


## Reasons for high levels of dollarization

- Historically unstable economic environment: high rates of inflations,
  sudden depreciations of the domestic money
- Monetary policy framework: heavy management over exchange rate developments
- Underdeveloped financial systems: low banking system penetration, no saving instruments
- Large interest rate spreads for loans in foreign and local currencies
- Large remittances inflows denominated in foreign currency



# Achievements: Inflation expectations of analysts



- Long-term expectations were anchored regardless inflation volatility and target performance
- Adequate decision-making processes, improvement in the communication to the public and increase in transparency



## **Achievements: inflation convergence**







## Achievements: lower exchange rate volatility compared to peers

#### Selected CESE Exchange Rates to EUR (normalized)



Source: Eurostat



#### Lessons

- Inflation Targeting is about missing targets inasmuch as about fulfilling them
- Missing the target gives opportunity to communicate the strategy and plans for bringing inflation back
  - Fosters accountability and trust
- Key is to keep inflation expectations on check
- Not to adjust targets in case of prolonged misperformance
  - Inflation is at the end just a monetary phenomenon





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